

# Montana Department of Corrections

## Our Mission

The Montana Department of Corrections enhances public safety, promotes positive change in offender behavior, reintegrates offenders into the community and supports victims of crime.

SENATE JUDICIARY

EXHIBIT NO. 5

3/31/09

FILE NO. 52-24

## Message from the director:

The Montana Department of Corrections has made great strides in the past few years. With the support of Gov. Brian Schweitzer and the Montana Legislature, the corrections system added innovative and effective programs that expand the agency's ability to provide management options to address individualized needs of offenders.

We believe these efforts will help reduce the recidivism rate by aiding offenders in their efforts to successfully return to their communities and lead productive, law-abiding lives.

In the past two years alone, the department has developed two first-of-their-kind methamphetamine treatment centers in Boulder and Lewistown to deal with the pervasive addiction problem created by this drug. We added probation and parole officers throughout the state to keep up with the growing population of parolees and probationers in this least-expensive level of supervision. The department contracted with drug addiction, mental health and employment counselors in the state's largest probation and parole offices in order to provide more timely assistance to offenders when their needs arise.

We worked with a Montana company to open a unique correctional facility for women in Billings. It contains a prerelease center, chemical dependency treatment program and assessment, sanction and revocation center all under one roof. We launched plans for development of a prerelease center in Northwest Montana, the largest region in the state without such service, and we requested proposals for creation of a sex offender treatment facility to improve the way we deal with this challenging population.

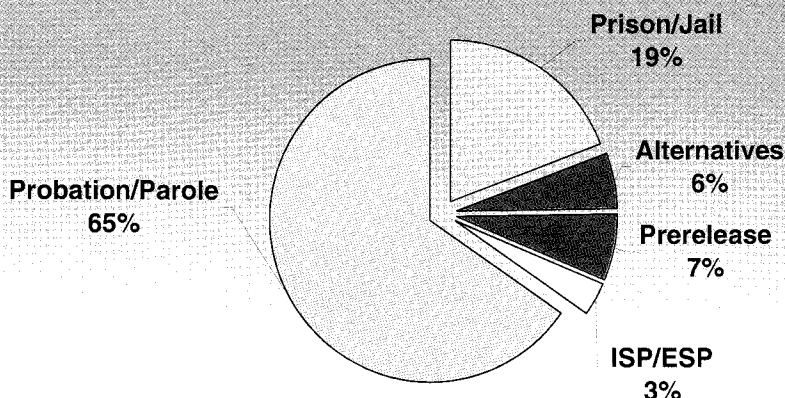
Our youth services programs have become so effective in helping juveniles return to their communities that we have been able to close two units at the Pine Hills Youth Correctional Facility. Our programs to serve juvenile native American offenders were recognized by the U.S. Justice Department as models for the rest of the nation to follow. A national report cited Montana as having the nation's largest reduction in prison population during 2007. A team of correctional planning experts praised the department for its progressive approaches to corrections, saying Montana was undertaking initiatives that other states aren't even talking about yet.



At a Glance

2007-08

## Offender Population Distribution FY2008



All this is a testament to the commitment of the governor, legislators and the hard-working corrections employees in Montana. They are the kind of achievements that do more than make us feel good; they have the potential to save lives and to make Montana a safer place for this and future generations.

*Mike Ferriter*

Mike Ferriter

# 2007-08 in review

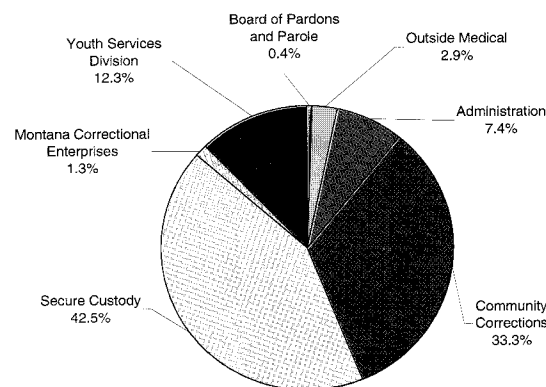
- Improved community-based youth services with re-entry programs and prevention options through the Juvenile Delinquency Intervention Program, which allowed the closure of a second housing unit at Pine Hills Youth Correctional Facility
- Developed a medication assistance program to help mentally ill offenders as they transition from prison to community corrections programs or supervision
- Added 28 probation and parole officers
- Revised the American Indian liaison position duties to emphasize community corrections programs and recruitment of American Indian applicants for department positions
- Provided online training for probation and parole officers on such issues as cultural diversity and supervision of offenders with substance abuse and mental health problems
- Increased educational achievement by an average of one to almost two grade levels at both youth correctional facilities
- Successfully implemented a new inmate banking and prison canteen software system
- Implemented the therapeutic community treatment model in all housing units at Montana Women's Prison
- Honored by the U.S. Justice Department for youth corrections programs and services offered to American Indian offenders, which were designated as standards for other states to follow in reducing minority involvement in the corrections system
- Completed a 108-bed expansion of the work and re-entry center at Montana State Prison
- Created a restricted block in the maximum-security building at Montana State Prison to address behavior management and gang problems
- Solicited proposals for operation of a prerelease center in Kalispell and a sex offender treatment program
- Hired a dental director to oversee the state adult and juvenile dental programs
- Successfully implemented a credit card payment system for court-ordered restitution and increased disbursement of payments by 10 percent to \$2.9 million
- Began training dogs at Montana Women's Prison to work with law enforcement in conducting drug searches
- Oversaw a budget in which spending was within 1.1 percent of projections for FY2008
- Helped 14 medical staff members become certified correctional health professionals
- Hired chemical dependency, mental health, and/or employment counselors in the state's largest probation and parole offices
- Hired a managed care nurse for cost containment and utilization review
- Opened the 165-bed Passages program, which includes a prerelease center; assessment, sanction and revocation center; and an alcohol and drug treatment program for females in Billings
- Obtained a federal grant for workplace and community transition training for youthful offenders
- Opened a 40-bed treatment center for female methamphetamine offenders in Boulder and an 80-bed treatment center for male methamphetamine offenders in Lewistown
- Expanded food factory service to provide meals to a methamphetamine treatment center, city-county jail and the newly expanded work and re-entry center
- Provided an inmate fire crew for 61 days of fighting wildfires throughout Montana, at a savings of more than \$1,300 day from the cost of fielding a traditional fire crew

# FY08 Budget

## Total General Fund Expenditures excluding Board of Pardons and Parole

	FY2008	FY2006
Administration	\$11,598,287	\$8,310,426
Community Corrections	\$52,457,344	\$33,099,169
Secure Care	\$66,851,728	\$63,609,324
Correctional Enterprises	\$2,000,665	\$5,273,006
Youth Services	\$19,287,797	\$16,647,187
Outside Medical	\$4,561,463	\$3,404,498
<b>Total</b>	<b>\$157,451,061</b>	<b>\$130,799,686</b>

### FY08 Spending\*



*\*About 93 cents of every \$1.00 in spending pays for direct services to offenders.*

### Average Costs Per Day

including outside medical expenses

	Montana State Prison \$91.97	Montana Women's Prison \$121.50	Contract Prisons \$70.25	County Jail Hold \$72.20	START \$79.80	MASC \$74.32	ISP \$8.88
<b>Adult</b>	Probation and Parole	Prerelease Centers M/F	Meth Treatment M/F	WATCH (DUI) M/F	Boot Camp	CD Treatment (male)	Sanction Assessment CD Treatment (female)
	\$4.63	\$54.67/\$94.69	\$115/\$125	\$90/\$110	\$100.55	\$73.45	\$87.28
<b>Youth</b>	Pine Hills Facility	Riverside Facility	Youth Transition Centers	Juvenile Parole	Guide Homes	Mentoring	
	\$337.01	\$342.88	\$223.34	\$48.26	\$135.90	\$30.65	

*Any direct comparison of these average daily costs must take into account many variables among correctional facilities and programs, including staffing, daily populations, programming, treatment, type of offenders managed and custody levels served.*

- Filled additional correctional officer positions at Montana State Prison to reduce by half the number needed for the proper relief factor
- Hired a coordinator to help discharging inmates obtain their driver's licenses
- Transitioned all non-union staff to a five-year entry-to-market pay progression broadband pay plan
- and developed specialized career progression plans for probation and parole and correctional officers
- Reduced workers compensation insurance losses resulting in a \$433,474 premium refund
- Developed a new offender management information system using existing budget and resources

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# Directory

**DOC Central Office**  
1539 11th Ave. P.O. Box 201301  
Helena, MT 59620-1301 (406) 444-3930

## Director's Office

Director Mike Ferriter.....	444-4913
Executive Assistant Myrna Omholt-Mason.....	444-3911
Chief Legal Counsel Diana Koch.....	444-9593
Investigations Bureau Chief Bill Fleiner.....	444-4761
Victim Information Specialist Sally Hilander.....	444-7461
Communications Director Bob Anez.....	444-0409
Administrative Support Janee Ward.....	444-3930

## Administrative and Financial Services

Administrator Rhonda Schaffer.....	444-4939
Budget and Program Planning Bureau Chief Kara Sperle.....	444-4365
Accounting Bureau Chief Kimberly Timm.....	444-4903
Contracts Management Bureau Chief Gary Willems.....	444-4941

## Adult Community Corrections

Administrator Pam Bunke.....	444-9610
Probation and Parole Bureau Chief Ron Alsbury.....	444-9529
Facilities Management Bureau Chief Kelly Speer.....	444-0401
Treatment Program Contract Manager Rick Alan Deady.....	444-4902
Prerelease Program Contract Manager Kerry Pribnow.....	444-4910
Interstate Compact Unit Manager Cathy Gordon.....	444-4916

## Health, Planning & Information Services

Administrator Gary Hamel.....	444-3903
Chief Information Officer John Daughtery.....	444-4469
Behavioral Health Program Facilitator Deb Matteucci.....	444-2013
Emergency Planning/Preparedness Manager Garrett Fawaz.....	444-0366

## Human Resources

Administrator Steve Barry.....	444-0406
Human Resources Bureau Chief Ken McElroy.....	444-0445
Staff Development and Training Bureau Chief Curt Swenson.....	444-3909
American Indian Liaison Myrna Kuka.....	444-0403
Policy Unit Manager Mary Greene.....	444-1680

## Youth Services

Administrator Steve Gibson.....	444-0851
Youth Community Corrections Bureau Chief Karen Duncan.....	444-4390

## Montana Correctional Enterprises

Administrator Gayle Lambert.....	846-1320 ext 2373
Administrative Officer Gail Boese.....	846-1320 ext 2351
Industries Director Johnal Holst.....	846-1320 ext 2320
Agriculture Director Bill Dabney.....	846-1320 ext 2322
Vocational Education Director Larry Burke.....	846-1320 ext 2425
Food Factory Director Joe Mihelic.....	846-1320 ext 2120
Fiscal Director Andrew Olcott.....	846-1320 ext 2324

## Board of Pardons and Parole

**1002 Hollenbeck Rd. Deer Lodge 59722**  
**846-1404**

Executive Director Craig Thomas  
Parole Board Analyst Julie Thomas  
Parole Board Analyst Brian Callarman

## Correctional Facilities

<b>Montana State Prison</b>	846-1320
500 Conley Lake Rd. Deer Lodge 59722	
<b>Montana Women's Prison</b>	247-5100
701 S. 27 St. Billings 59101	
<b>Treasure State Correctional Training Center</b>	846-1320 ext 2100
1100 Conley Lake Rd. Deer Lodge 59722	
<b>Missoula Assessment &amp; Sanction Center</b>	258-4021
2340 Mullan Rd. Missoula 59330	
<b>Pine Hills Youth Correctional Facility</b>	233-2290
4 N. Haynes Ave. Miles City 59301	
<b>Riverside Youth Correctional Facility</b>	225-4500
2 Riverside Rd. Boulder 59632-0088	
<b>Youth Transition Centers</b>	452-1792
4212 3rd Ave. S. Great Falls 59405	
<b>Crossroads Correctional Center</b>	434-7055
50 Crossroads Dr. Shelby 59474	
<b>Cascade County Regional Prison</b>	727-1930
3800 Ulm N. Frontage Rd. Great Falls 59404	
<b>Dawson County Regional Prison</b>	377-7687
440 Colorado Blvd. Glendive 59330	
<b>Nexus Meth Treatment Center</b>	535-6660
P.O. Box 1200 Lewistown 59457	
<b>Elkhorn Meth Treatment Center</b>	447-5300
1 Riverside Rd. Boulder 59632	
<b>WATCH East</b>	377-6001
700 E. Little St. Glendive 59330	
<b>WATCH West</b>	693-2272
P.O. Box G Warm Springs 59756	
<b>START</b>	693-9992
450 Trapper Way Warm Springs 59756	
<b>Passages</b>	294-9609
1001 S. 27th St. Billings 59101	
<b>Billings Prerelease Center</b>	259-9695
3109 1st Ave. N. Billings 59101	
<b>Bozeman Prerelease Center</b>	994-0300
675 S. 16th Ave. Bozeman 59715	
<b>Butte Prerelease Center</b>	782-2316
66 W. Broadway Butte 59701	
<b>Great Falls Prerelease Center</b>	727-0944
1019 15th St. N. Great Falls 59401	
<b>Helena Prerelease Center</b>	442-6572
805 Colleen St. Helena 59601	
<b>Missoula Prerelease Center</b>	541-9200
2350 Mullan Rd. Missoula 59808	

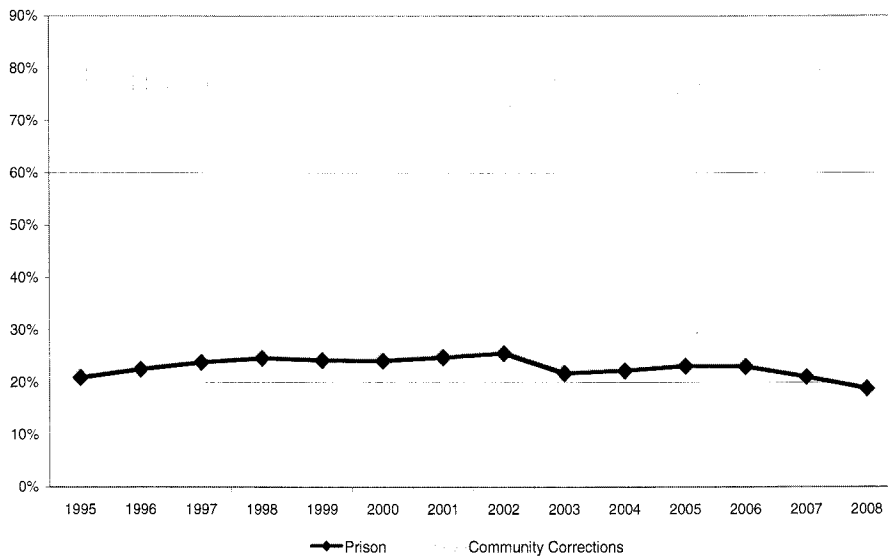
*Alternative accessible formats of this document will be provided upon request. For further information, call (406) 444-0409*



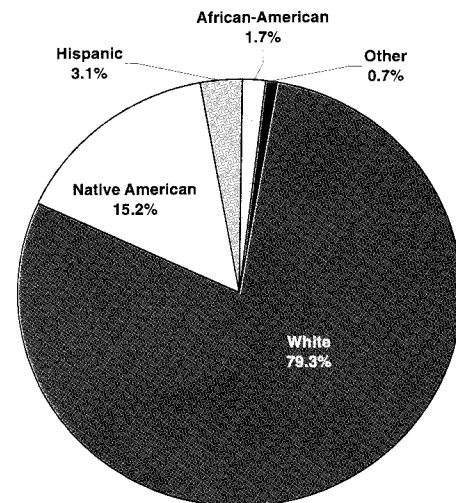
# By The Numbers

## Prison & Community Corrections Populations

as percent of total offender population  
FY1995-FY2008



## Ethnicity of offenders



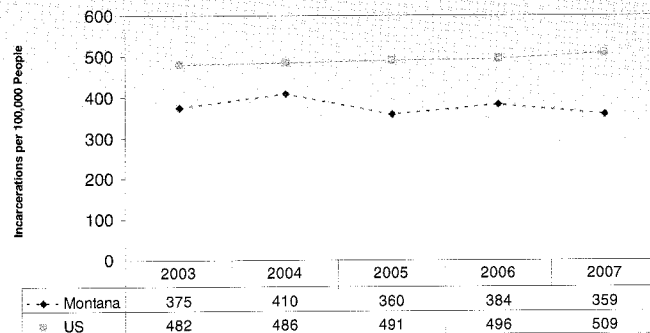
## Top 10 Conviction Offenses FY2004-FY2008

- | Males                     | Females                      |
|---------------------------|------------------------------|
| 1. POSSESSION OF DRUGS    | 1. POSSESSION OF DRUGS       |
| 2. FELONY DUI             | 2. THEFT                     |
| 3. THEFT                  | 3. FORGERY                   |
| 4. BURGLARY               | 4. DISTRIBUTION OF DRUGS     |
| 5. DISTRIBUTION OF DRUGS  | 5. ISSUING A BAD CHECK       |
| 6. CRIMINAL ENDANGERMENT  | 6. FELONY DUI                |
| 7. ASSAULT WITH A WEAPON  | 7. CRIMINAL ENDANGERMENT     |
| 8. ISSUING A BAD CHECK    | 8. BURGLARY                  |
| 9. PARTNER/FAMILY ASSAULT | 9. DRUG OFFENSES OTHER STATE |
| 10. CRIMINAL MISCHIEF     | 10. ASSAULT WITH A WEAPON    |

ACIS/PRO-Files data extracted 9/28/2008

## Prison Incarceration Rate Montana and U.S. 2003-2007

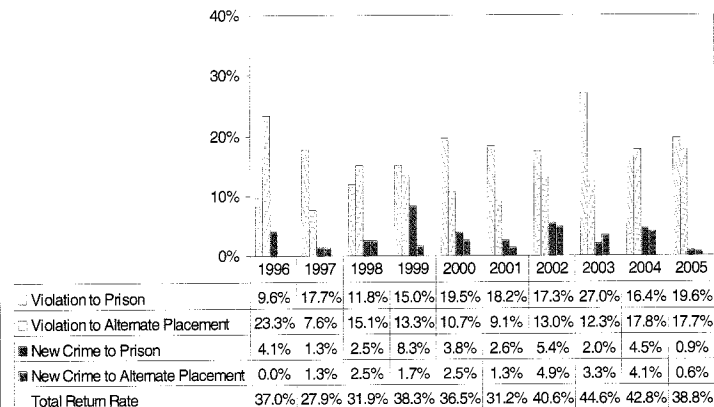
(Source: Bureau of Justice Statistics: Bulletin Prison and Jail Inmates at Midyear)



## Male 3-Year Return Rate FY1996 - FY2005

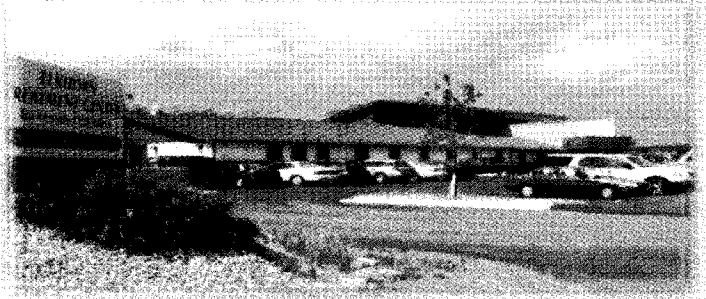
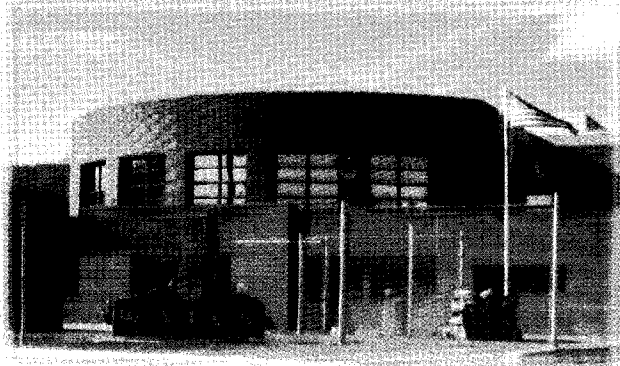
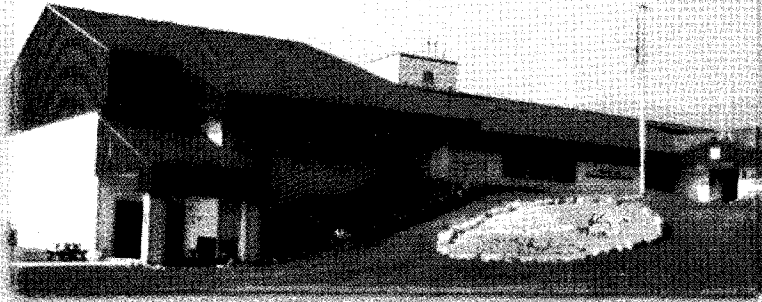


## Female 3-Year Return Rate FY1996-FY2005



# Facilities

A gallery of some correctional facilities operated in the state of Montana

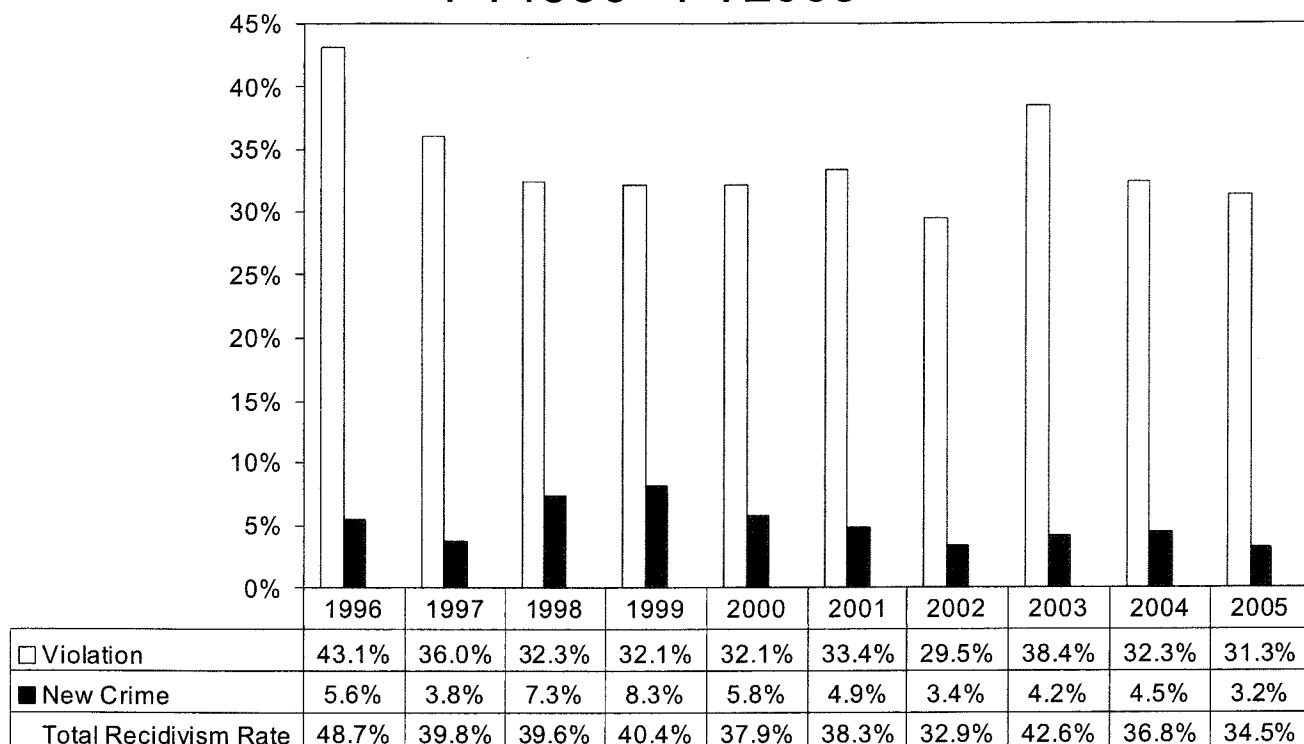


*Clockwise from above:*  
 WATCH West, Montana  
 Women's Prison,  
 Treasure State  
 Correctional Training  
 Center, Missoula  
 Prerelease Center, Pine  
 Hills Youth Correctional  
 Facility, Elkhorn  
 Treatment Center,  
 Riverside Youth  
 Correctional Facility,  
 Montana State Prison



# Male 3-Year Prison Recidivism Rate

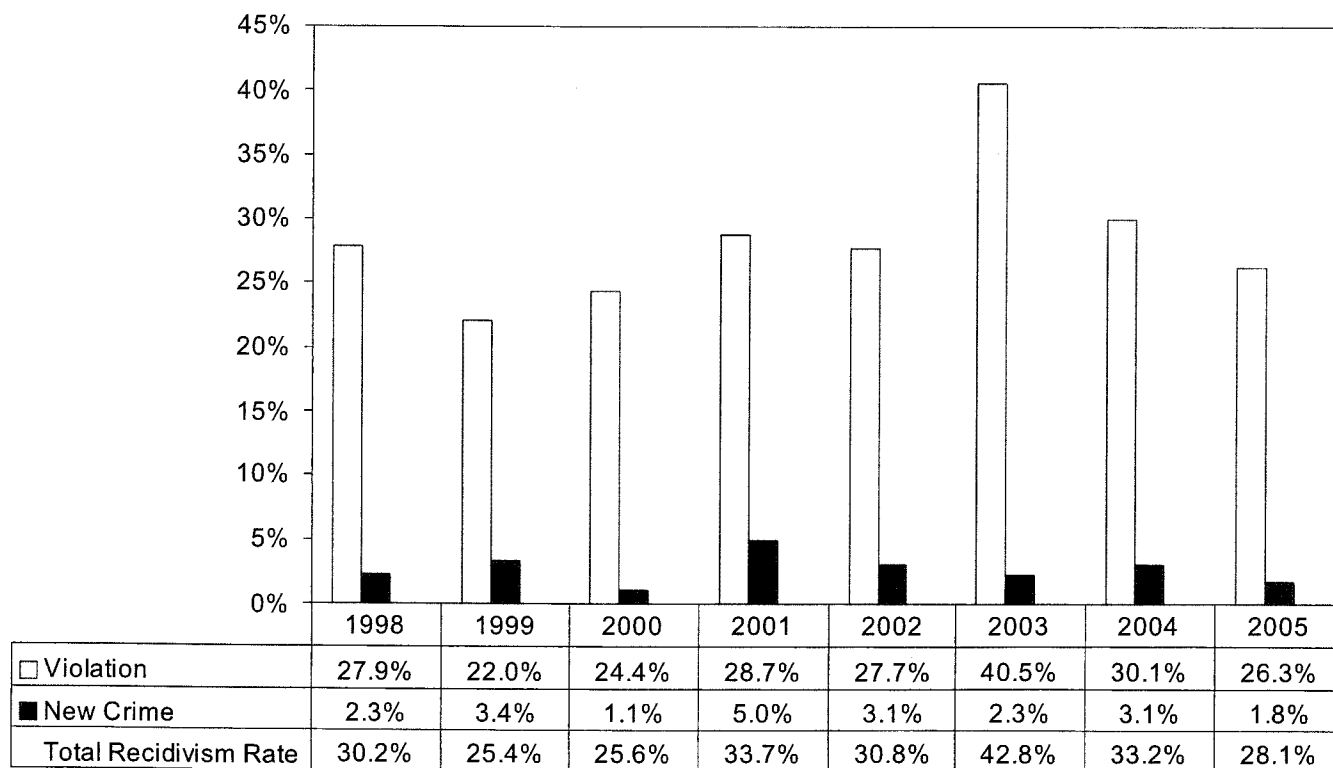
## FY1996 - FY2005



ACIS/PRO-Files data extracted 10/6/2008

# Female 3-Year Prison Recidivism Rate

## FY1998 - FY2005



ACIS/PRO-Files data extracted 10/7/2008

Consistent female prison movement history was not recorded until 1998